MINUTES

BOARD OF REGENTS

August 23, 2023

The Board of Regents met at 2:21 p.m. on Wednesday, August 23, 2023, in the Thomas

Jefferson Rooms A&B, Claiborne Building, 1201 North Third Street, Baton Rouge, Louisiana. Chair

Collis Temple III called the meeting to order.

ROLL CALL

Ms. Doreen Brasseaux called the roll, and a quorum was established.

Present for the meeting were:

Collis Temple III, Chair

Gary Solomon, Jr., Vice Chair

Robert Levy, Secretary*

David Aubrey

Blake David

Randy Ewing

Phillip May, Jr.

Darren Mire

Wilbert Pryor

T. Jay Seale III

Terrie Sterling

Felix Weill

Judy Williams-Brown

Absent from the meeting were:

Christian Creed

Stephanie Finley

Samuel Gil, Student Member

Mgt. Board representatives present were:

Alterman "Chip" Jackson, LCTC System Mary Werner, LSU System*

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Mgt. Board representatives not present were:

SU System Representative UL System Representative

Appendix A
Guest List

PUBLIC COMMENTS

Chair Temple asked if there were any public comments. There were none.

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^{*} Present for Committee Meetings, absent for BOR Meeting

APPROVAL OF THE MINUTES OF THE JUNE 14, 2023 MEETING

On motion of Regent Solomon, seconded by Regent May, the Board voted unanimously to approve the minutes of the June 14, 2023 meeting.

CHAIR'S COMMENTS

Chair Temple made the following comments:

- He stated that Dillard University received a \$750,000 grant from the U.S. Department of Interior to restore the historic Howard House and thanked Regent Mire for attending.
- He noted that himself, Commissioner Reed, Regent David Aubrey and Whitley Parker, BOR graduate assistant, attended the event called *Broadband for All!*, which is a statewide initiative to increase ACP adoption.
- He noted that Commissioner Reed had the opportunity to share updates from the Master Plan at the Baton Rouge Press Club and highlighted the historic investments made by the Governor and the Legislature this session to support the great work being done.
- He stated that Dr. Reed joined a national panel to discuss and overview of state authorization of higher education and discuss the challenges and opportunities facing higher education at the Postsecondary National Policy Institute's program for congressional staffers.
- He acknowledged the donation of \$10,000 from Entergy that was awarded to Salute 1st Training Academy at St. James High School. Regent May thanked him for making it so easy to be involved and to be part of something so worthy.

MASTER PLAN SPOTLIGHT – APPROVAL OF HUNGER-FREE CAMPUS DESIGNATIONS

Dr. Susannah Craig, Deputy Commissioner for Strategic Planning and Student Success, and Dr. Lupe Lamadrid, Senior Policy Analyst, presented an overview of the issue of hunger on college campuses and the work being done to help address it. Representative Barbara Freiberg, author of the legislation related to hunger-free campuses (HFC), spoke about the importance of the work and noted her excitement in moving forward to address this issue. Dr. Craig gave an overview of the thirty-five institutions that met the minimal requirements to earn the hunger-free campus designation. These campuses are listed below:

Hunger-Free Campus Designees – Public Institutions:

LCTC System

- Baton Rouge Community College
- Bossier Parish Community College
- Central Louisiana Technical Community College
- Delgado Community College
- Fletcher Technical Community College
- Louisiana Delta Community College
- Northshore Technical Community College
- Northwest Louisiana Technical Community College

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- Nunez Community College
- River Parishes Community College
- South Louisiana Community College
- SOWELA Technical Community College

LSU System

- LSU and A&M College
- LSU Alexandria
- LSU Eunice
- LSU Shreveport
- LSU Health New Orleans
- LSU Health Shreveport

Southern University System

- Southern University and A&M College
- Southern University at New Orleans
- Southern University Shreveport
- Southern University Law Center

<u>University of Louisiana System</u>

- Grambling State University
- Louisiana Tech University
- McNeese State University
- Nicholls State University
- Northwestern State University
- Southeastern Louisiana University
- University of Louisiana at Lafayette
- University of Louisiana at Monroe
- University of New Orleans

Hunger-Free Campus Designees – Private Institutions

LAICU

- Centenary College of Louisiana
- Franciscan Missionaries of Our Lady University
- Loyola University New Orleans
- Tulane University

Once these campuses are approved for the designation, Regents staff will develop a grant application format and process so institutions can apply for funding. Dr. Craig then laid out the plans for Spring 2024, during which BoR will:

- Coordinate with campuses to learn more about specific needs and gaps;
- Create an HFC Task Force listsery;
- Partner with Feeding Louisiana to connect them to campus hunger-free efforts;
- Develop an HFC webpage on Regents' website to host resources and a Best Practices toolkit; and
- Develop the grant application format and rollout process.

On motion of Regent Weill, seconded by Regent May, the Board voted unanimously to receive the inaugural report of the Hunger-Free Campus Program and approve the announced public and private institutions as having earned the HFC Designation for 2022-2024.

REPORTS AND RECOMMENDATIONS OF STANDING COMMITTEES

Chair Temple inquired if any member of the Board wanted to take up any of the Committee reports separately before a motion was made to accept all reports. Regent Aubrey referenced Agenda Item IV.C. of the Academic and Student Affairs Committee and asked the Board to look at other high-demand jobs (similar to nursing) that are needed in a "service area" of Louisiana and consider ways best to utilize academic programs to address these workforce needs.

On motion of Regent Aubrey, seconded by Regent Weill the Board voted unanimously to approve all Committee recommendations from the August 23, 2023 Committee meetings.

AUDIT

INTERNAL AUDIT PRESENTATION

Mrs. Laura Soileau from Postlethwaite & Netterville (P&N) presented the Fiscal Year 2024 Internal Audit Charter. She explained the purpose of the Internal Audit Charter and the requirement to approve the charter annually, noting that there are no changes recommended to the Charter at this time.

Approved the Internal Audit Charter for Fiscal Year 2024

Mrs. Soileau presented the independence standards, an update on the Internal Audit Risk Assessment, and the announced P&N merger with EisnerAmper. She certified P&N's independence for internal auditing at the Board of Regents, provided an update and timeline for completing the risk assessment, and presenting the Internal Audit Plan for FY 2024. Mrs. Soileau gave the Board an overview of the P&N merger with EisnerAmper and P&N will continue to operate as P&N for this fiscal year.

APPROVAL OF THE NEW INTERNAL AUDIT CONTRACT WITH P&N

Mrs. Elizabeth Bourgeois, Assistant Commissioner for Audit and Compliance, presented the new internal audit contract with P&N for fiscal year 2024. She explained that work under this contract is required to be performed in accordance with Act 314 of the 2015 Regular Legislative Session and the Institute of Internal Auditor's *International Standards for the Professional Practice of Internal Auditing*. This contract is for one fiscal year and ends on June 30, 2024.

Approved the Internal Audit Contract with Postlethwaite & Netterville for Fiscal Year 2024.

OTHER BUSINESS

Mrs. Bourgeois explained the annual Legislative Auditor Management Letter was issued on June 28, 2023 for the year ending June 30, 2022. The Legislative Auditor noted one finding at the LUMCON program regarding Weaknesses in Controls Over Movable Property. She explained there were no instances of stolen property or misappropriation found. LUMCON management concurred with the finding and agreed to implement additional controls, revise procedures, and provide mandatory staff training. LUMCON expects to complete these actions by October 31, 2023.

ACADEMIC AND STUDENT AFFAIRS

Dr. Tristan Denley, Deputy Commissioner for Academic Affairs and Innovation, presented the Consent Agenda, consisting of routine items including staff approvals, progress reports, and the 2023-2024 statewide Transfer Course Articulation Matrix.

Dr. Denley also provided context for the Transfer Course Articulation Matrix, which is presented annually to the Board. He informed the Committee that Academic Affairs personnel has worked to improve the ease of use of the matrix for students. He also advised the Committee that, in conjunction with the State Articulation and Transfer Council and institutions, staff made a large number of updates to general education courses in the Matrix.

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Regent David asked whether, when scheduling, a student is notified that they are registering for a course that does not apply to their degree. Dr. Denley responded that some institutions have digital degree audits, but these have varying degrees of functionality. Supervisor Chip Jackson, LCTCS, asked if the eventual plan is to have digital degree audits tied into the Matrix. Dr. Denley responded that the Matrix is a digital artifact that institutions can use in their digital degree audits.

CONSENT AGENDA

Approved the items on the Consent Agenda as presented.

A. Routine Staff Approvals

- 1. LA Tech: Request to change the name of the College of Education to the College of Education and Human Sciences to better align the college name with the research, instruction, and service activities of the various units within the College.
- 2. LSU A&M: Request to change the CIP code of the MS and PhD in Agricultural Economics from 01.0103 (Agricultural Economics) to 45.0603 (Econometrics and Quantitative Economics). While the program titles align with the title of the current CIP code, the proposed CIP code's US Department of Education definition better aligns with the focus and content of the programs curricula and research.
- 3. LSU A&M: Request to change the CIP code of the Master of Landscape Architecture (MLA) from 30.3301 (Sustainability Studies) to 04.0601 (Landscape Architecture) to align with the Bachelor of Landscape Architecture CIP and to better align the CIP with the program's content and focus.
- 4. Northwestern: Request to establish an Undergraduate Certificate (UC) in Medical Humanities (CIP 51.3204) with a progress report due October 1, 2024.
- 5. UL Lafayette: Request to offer the BS in Criminal Justice (CIP 43.0104) 100% online.
- 6. UL Lafayette: Request to change the name of the Department of Civil Engineering to the Department of Civil and Environmental Engineering to more accurately represent the focus of the department and degree programs offered within the department.
- 7. UL Monroe: Request to establish an Undergraduate Certificate (UC) in Spanish for Medical Personnel (CIP 16.0905) with a progress report due October 1, 2024.
- 8. SUNO: Request to change the Department of Nursing into the College of Nursing to provide a more independent administrative structure in support of the institution's new BS Nursing. The current Department Chair position will become a Dean position who will report directly to the Vice Chancellor for Academic Affairs.
- B. 2023-2024 Course Articulation Matrix

ACADEMIC PROGRAMS

Dr. Denley then presented for approval the Associate of Applied Science in Emergency Medical Services Paramedic at Nunez Community College; the Associate of Applied Science in Medical Laboratory Technician at Louisiana Delta Community College; and the RN to BSN Bachelor of Science in Nursing at Louisiana Tech University.

Regent Ewing recognized President Les Guice from Louisiana Tech and invited him to comment on the approval of the Bachelor of Science in Nursing. President Guice informed the Committee that Louisiana Tech is happy to bring this program forward as there is a great demand for nurses. He added that 300 students are in the nursing program and this pathway will tie into programs offered by Louisiana Tech's Department of Health and Informatics Management, which will provide nurses the technical knowledge that they will use in the field.

Approved the academic programs as presented.

- A. AAS Emergency Medical Services Paramedic Nunez Community College
- B. AAS Medical Laboratory Technician Louisiana Delta Community College
- C. BSN Nursing (RN to BSN) Louisiana Tech University

RESEARCH AND SPONSORED INITIATIVES

<u>APPOINTMENT OF ENDOWED CHAIRHOLDERS WITHOUT NATIONAL SEARCH:</u> UNIVERSITY OF NEW ORLEANS

Ms. Carrie Robison, Deputy Commissioner for Sponsored Programs, indicated that the University of New Orleans had requested a waiver of the Endowed Chairs national search requirement to appoint two current faculty to vacant Chairs:

- Coca Cola Chair in American Jazz Studies, a \$1,000,000 Chair matched in FY 1994-95: Professor Brian Seeger, Alvin "Red" Tyler Endowed Professor of Jazz Studies
- Freeport McMoRan, Inc. Chair in Environmental Modeling, a \$1 million chair matched in FY 1992-93 and recently vacated by former UNO President Dr. John Nicklow upon his resignation: Dr. Lizette R. Chevalier, Dean of the Robert A. Savoie College of Engineering.

She reviewed the current policy provisions for such a request and the assessments provided by out-of-state consultants of the proposed holders' qualifications, noting that both requests were recommended for approval.

Approved the two requests from the University of New Orleans to appoint chairholders to two BoRSF-matched Endowed Chairs without conducting a national search. As stipulated in Board policy, a copy of the Letter of Appointment to each chairholder must be submitted to the Board within 90 days of this approval.

NACUBO REPORT ON BORSF ENDOWMENT PROGRAMS: FINDINGS AND RECOMMENDATIONS

Ms. Robison provided an overview of a report developed by the National Association of College and University Business Officers (NACUBO) on the BoRSF endowment programs, including findings of programs strengths and challenges, as well as recommendations to ensure future success. She indicated that stakeholders would be engaged over fall 2023, with any suggested changes brought to the Board in spring 2024. Supervisor Mary Werner indicated that LSU is looking forward to participating and bringing ideas forward as the recommendations of the NACUBO report are considered. This item was for information only; no action was requested.

STATEWIDE PROGRAMS

Dr. Sujuan Boutté, Executive Director of LOSFA, presented the Consent Agenda items.

CONSENT AGENDA

A. This rulemaking implements Act 393 of the 2023 Regular Session of the Louisiana Legislature – Open Meeting Laws

Dr. Boutté explained that legislation from the 2023 Regular Session of the Louisiana Legislature included Act 393, which will allow the LOSFA Advisory Board to conduct no more than one-third of its annual meetings electronically, provided certain conditions are met.

B. This rulemaking implements Act 287 of the 2023 Regular Session of the Louisiana Legislature – MJ Foster Promise Program

Dr. Boutté explained that legislation from the 2023 Regular Session of the Louisiana Legislature included Act 287, which made extensive changes to the M.J. Foster Promise Program. Act 287 allows a

student to receive a first payment before completing the Free Application for Federal Student Aid (FAFSA), requires LOSFA to enter into Memoranda of Understanding (MOU) with two other state agencies to allow for data exchange to determine whether applicants meet certain program requirements, expands costs to include other Cost of Attendance that can be paid in addition to tuition, eliminates the working group and adds its responsibilities to the Advisory Council, and adds reporting requirements.

C. This rulemaking implements Act 279 of the 2023 Regular Session of the Louisiana Legislature - Patriot Scholarship Program

Dr. Boutté explained that legislation from the 2023 Regular Session of the Louisiana Legislature included Act 279, which creates the Patriot Scholarship Program for Louisiana National Guard Members. The program provides mandatory fees for Louisiana National Guard members eligible for the National Guard tuition waiver program.

D. This rulemaking implements Act 267, Act 224, and Act 405 of the 2023 Regular Session of the Louisiana Legislature – TOPS Program Changes

Dr. Boutté explained that legislation from the 2023 Regular Session of the Louisiana Legislature includes Act 267, Act 224, and Act 405. Act 267 adds Financial Literacy as a required, one-unit course for the TOPS Opportunity, Performance, and Honors (OPH) and TOPS Tech core curricula. For students graduating in 2028 and thereafter, the Act adds a core curriculum course to the TOPS OPH requirements, bringing the total courses required to 20. For TOPS Tech students, the Financial Literacy course is a third math requirement. Act 224 adds a provision that students who receive a tuition waiver as a result of being a 100% disabled veteran will not receive a TOPS Award. Act 405 amends the definition of Louisiana Resident.

E. TOPS Exceptions

Dr. Boutté informed the Regents that nine requests for TOPS exceptions were reviewed and approved by the LOSFA Advisory Board at its meeting of June 22, 2023. The LOSFA Advisory Board

reports that the students have presented facts and circumstances that justify the granting of an exception as an exceptional circumstance and recommends Board of Regents approval.

F. TOPS Home Study Exceptions

Dr. Boutté informed the Regents that two requests for an exception to the deadline to begin a home study program were reviewed and approved by the LOSFA Advisory Board at its meeting on June 22, 2023. The students have presented facts and documentation that the students believe justify the granting of an exception as an exceptional circumstance.

Approved the items on the Consent Agenda as presented.

- A. Approval of Rulemaking LOSFA Advisory Board Bylaws to implement Act 393 of the 2023 Regular Session of the Louisiana Legislature.
- B. Approval of Rulemaking Implements Act 287 of the 2023 Regular Session of the Louisiana Legislature.
- C. Approval of Rulemaking Implements Act 279 of the 2023 Regular Session of the Louisiana Legislature.
- D. Approval of Rulemaking Implements the provisions of Act 267, Act 224, and Act 405 of the 2023 Regular Session of the Louisiana Legislature and re-organizes the core equivalent tables.
- E. TOPS Exceptions TOPS provisions that require students to remain continuously enrolled and to earn the annual credit hours required during the academic year.
- F. TOPS Home Study Exceptions TOPS provision that requires a student to begin a home study program no later than the conclusion of the tenth grade.

PLANNING, RESEARCH AND PERFORMANCE

CONSENT AGENDA

Dr. Susannah Craig, Deputy Commissioner of Strategic Planning and Student Success, presented the Consent Agenda, which included items related to licensure of academic degree-granting institutions and the Advisory Commission on Proprietary Schools. Licensure included two renewal applications (Texas Wesleyan University and Western University of Health Sciences). The second item on the consent agenda was the approval of recommendations from the Advisory Commission on Proprietary Schools, including one Associate of Occupational Studies application and twenty-two renewal license applications.

Approved the items on the Consent Agenda as presented

A. R.S. 17:1808 (Licensure)

- 1. Renewal Applications
 - a. Texas Wesleyan University
 - b. Western University of Health Sciences

B. Proprietary Schools Advisory Commission

- 1. Associate of Occupational Studies Applications
 - a. Academy of Interactive Entertainment Lafayette, LA AOS in Game Design and Production

2. Renewal Applications

- a. Ben D. Johnson Educational Center, Natchitoches, LA License #2300
- b. Brow Canvas Academy, Mandeville, LA License #2354
- c. CDL Mentors of Baton Rouge Truck Driving School License #2319
- d. Delta College of Arts & Technology, Baton Rouge License #857
- e. Diesel Driving Academy Baton Rouge License #717
- f. Global Trucking Academy, Mansura, LA License #2245
- g. Hands on HVAC School-Shreveport License #2355
- h. Holmes Healthcare Training Center, Avondale, LA License #2301
- i. Integrated Education Solutions, Metairie, LA License #2292
- j. Lincoln College of Technology, Nashville, TN License #2051
- k. Louisiana Green Corps., New Orleans License #2356
- l. Louisiana Institute of Massage Therapy, Lake Charles, LA License #2180
- m. McCann School of Business, Monroe, LA License #2294
- n. Med-Advance Training, Prairieville, LA License #2272
- o. OceanPointe Dental Academy of Hammond License #2332
- p. Operation Spark, New Orleans, LA License #2247
- q. Ouachita Truck Driving Academy, Sterlington, LA License #2050
- r. Petra College, Hammond, LA License #2215
- s. Precision Welding Testing & Training, Geismar, LA License #2293
- t. Remington College Lafayette License #2152
- u. Remington College Shreveport License #2153
- v. Safe Road Truck Driving School, New Orleans, LA License #2333

EARLY CHILDHOOD INITIATIVES

Dr. Michelle DeMeulenaere presented an update on the initiatives surrounding early childhood. She provided a brief national overview of the number and demographics of undergraduate students who have children. She gave information on limitations that students may face while attending school and taking care of children at the same time, as well as background on campus-based child care services, noting the severe lack of affordable childcare for many Louisianians along with the importance of receiving quality childcare and its impact on child development. She noted that because of this need, the

campus early learning center collaborative was formed to provide campus early learning center staff skills on business development, enrollment, family supports, grant writing, and early childhood capacity-building on campus. She listed some of initiatives they have worked on, such as consulting with each campus on submission to a competitive federal grant program, Child Care Access Means Parents in School (CCAMPIS).

Dr. DeMeulenaere then provided a more detailed summary of the following: "Cradle to Career", benefits of an early learning center on campus, the campus early learning center collaborative, grants, and goals for 2023-2024. Regarding grants, she detailed the institutions that have applied for the CCAMPIS grant for 2023 funding and also noted Ascend's 2023 Parent-Powered Solutions Fund, which provides up to \$50,000 annually to implement or expand undergraduate (or first postsecondary credential) programs. She then detailed early childhood activities for 2023-2024.

Questions were posed regarding institutions that do not have an early learning center on campus or lack funding to expand in areas of high need. Dr. DeMeulenaere detailed efforts being made to reach out to these institutions to support their progress. It was asked whether the funding allocated by the legislature and matching federal funding had been used. Dr. DeMeulenaere responded that all funding has been utilized. Regent Mire asked whether there was adequate space at the early learning center at SUNO, which Dr. DeMeulenaere clarified. He also noted the importance of these early learning centers continuing to work towards becoming accredited. Regent Aubrey noted the lack of access in the Shreveport-Bossier region and asked if newly appointed chancellors of the higher education institutions could come together to work towards increasing access to early learning centers in this area. He also asked if pathways are being developed for students to work in early childhood career fields. Dr. DeMeulenaere and Dr. Craig responded by providing an update on the pathways that will soon become available for students who want to enter this career path. Commissioner Reed expressed gratitude to Dr. DeMeulenaere and Dr. Craig on their work on early childhood initiatives.

PERSONNEL

EVALUATION OF THE COMMISSIONER OF HIGHER EDUCATION

Mr. Matthew LaBruyere, Deputy Commissioner for Finance and Administration, began his

presentation by providing the Committee with an overview of the process for evaluating the

Commissioner of Higher Education. Mr. LaBruyere then stated that the Personnel Committee is

authorized to go into executive session and explained that the Commissioner had been advised of this as

required by law. He explained that the Commissioner agreed to have her evaluation discussed in

executive session. A motion was made by Regent Seale, seconded by Regent May, to enter into executive

session.

A roll call vote was taken to enter into executive session.

Committee members voting to enter executive session

Terrie P. Sterling - Chair

Blake R. David – Vice Chair

Phillip R. May, Jr.

Darren G. Mire

T. Jay Seale III

Wilbert D. Pryor

Upon the conclusion of the executive session Regent May made a motion, seconded by

Regent Seale to return out of executive session.

Committee members voting to return from executive session

Terrie P. Sterling – Chair

Blake R. David – Vice Chair

Phillip R. May, Jr.

Darren G. Mire

T. Jay Seale III

Wilbert D. Pryor

Regent Sterling stated that the Personnel Committee discussed the Commissioner of Higher

Education's performance using the reflections and observations document provided by the Commissioner.

Approved the evaluation of the Commissioner of Higher Education.

Committee members voting to approve the evaluation of the Commissioner of Higher Education:

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Terrie P. Sterling - Chair Blake R. David – Vice Chair Phillip R. May, Jr. Darren G. Mire T. Jay Seale III Wilbert D. Pryor

REPORTS AND RECOMMENDATIONS BY THE COMMISSIONER OF HIGHER EDUCATION

Commissioner of Higher Education Kim Hunter Reed presented several items to the Board:

- She noted the amazing experience that students in Lake Charles had in attending the LASTEM Astro Camp and having the opportunity to record questions and participate in a downlink event with NASA, allowing them to talk with astronauts Frank Rubio and Woody Hoburg, who were on the International Space Station.
- Commissioner Reed announced that the 2022 Teacher Recruitment, Recovery and Retention Task Force Final Report received the Notable Document Award for Education at the National Conference of State Legislators. She thanked Rep. Freiberg for accepting the award given by the Legislative Research Librarians.
- Commissioner Reed highlighted Regents staff whose proposals were selected and who had
 the opportunity to present at the Annual SHEEO Policy Conference in Denver. Staff who
 had the opportunity to speak included Dr. Tristan Denley, Dr. Susannah Craig, Matthew
 LaBruyere, Mellynn Baker, Dr. Lisa Vosper, Kim Kirkpatrick, Courtney Britton, and
 Brianna Golden.
- She informed the Board that Regents staff had the opportunity to donate back-to-school items for 39 foster youth college students who are going to college for the first time. She thanked Entergy for providing resources and BoR staff who donated funds to purchase items for these students.
- Commissioner Reed stated that Mr. Colby Hebert had the opportunity this summer to work
 with Regents as the 2023 Governor's Fellow and that he did great work. She noted that his
 presentation to the Governor was about using the State Civil Service Commission to create
 pathways for students to get into public service so that we bring more great talent into our
 state agencies.
- Commissioner Reed was excited to announce the arrival in July of Scarlett Drew Maranto, daughter of Melissa and Drew Maranto.

OTHER BUSINESS

Chair Temple asked if there was any other business to come before the Board. Regent Pryor asked if members could be provided with an update on the GSU library; Commissioner Reed responded that he would be updated on the progress. Chair Temple then noted that the next Board of Regents meeting will be held on September 20, 2023, with budget hearings held the day before, on September 19, 2023. He added that the offsite Board of Regents meeting will be held on October 17, 2023 in Lafayette, LA.

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ADJOURNMENT

There being no further business to come before the Board, on motion of Regent Solomon, seconded by Regent May, the meeting was adjourned at 2:55 p.m.

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Appendix A

Board Meeting Guest List

Wednesday, August 23, 2023

| NAME | AFFILIATION |
|-----------------|-------------|
| Anna Bartel | LSU A&M |
| Jackie Bach | LSU A&M |
| Melanie Sandahl | BoR Intern |
| Brad Parmer | Ellucian |
| Sean O'Neil | Ellucian |
| Jimmy Clarke | UL System |